



The Institute for  
Education Leadership

L'Institut de leadership  
en éducation

[www.education-leadership-ontario.ca](http://www.education-leadership-ontario.ca)

*Ontario Leaders Collaborating for  
Student Achievement and Well-being*

*La collaboration des leaders en Ontario assure  
la réussite et le bien-être des élèves*

September 6<sup>th</sup>, 2017

#### PARTNER ORGANIZATIONS

Association des directions et  
directions adjointes des écoles  
franco-ontariennes

Association des gestionnaires de  
l'éducation franco-ontarienne

Catholic Principals' Council of  
Ontario

Council of Senior Business  
Officials

Council of Ontario Directors of  
Education

Ministry of Education

Ontario Catholic Supervisory  
Officers' Association

Ontario Principals' Council

Ontario Public Supervisory  
Officials Association

Dear Colleagues in Education,

As the school year begins in Ontario's school districts, the Ontario Institute for Education Leadership (ILE) is pleased to provide an update on its activities, which includes a revised strategic plan.

As you know, the IEL is a bilingual organization that includes representatives from principals' and supervisory officers' associations, Ontario Association of Senior Business Officials (OASBO), council of directors of education and the ministry of education.

With this in mind, the IEL's new direction focuses on influencing and supporting provincial program and policy development and implementation of the Ontario Leadership Strategy (OLS) and the Ontario Leadership Framework (OLF) through a collaborative network of Ministry and professional associations of school and system leaders in the interests of student achievement and well-being.

The IEL's guiding principles include recognizing the need to be responsive to each of the four sectors of publicly funded education, seeking expert advice from multiple sources, and evaluating and reporting annually on its activities. The IEL is committed to three key goals:

1. engaging in professional inquiry as it relates to the OLF and the OLS;
2. influencing leadership practice through the ongoing development and implementation of the OLF and the OLS; and
3. promoting and mobilizing research on effective leadership practice, as established by the Ministry.

The refreshed IEL website presents research publications and resources that districts are invited to download to support professional learning at the school and system levels. In particular, the IEL website offers organizations user-friendly tools to conduct their own professional inquiries. These include:

- The [Ontario Leadership Framework \(OLF\)](#)
  - User Guide
  - Placemats
  - Power Point Presentation
- [Strong Districts and Their Leadership](#) modules and case studies
- [Personal Leadership Resources \(PLRs\)](#). The PLR section of the site includes a speakers list, case studies and interview questions.
- [Self-Assessment Tools](#) for school and system leaders offer resources for assessing leadership practices and identifying areas for growth. These are interactive tools that leaders may save to their desktop and revisit throughout the year. The tools are also available in PDF versions.
- [APPLIKI](#), a comprehensive search engine, which offers a wealth of resources for school and system leaders. APPLIKI promotes collaboration, networking and sharing of leadership practices.
- [Leading Safe and Accepting Schools](#) section of the IEL website offers tools that will support districts in ensuring a safe, inclusive and accepting learning environment for student achievement and well-being.

We encourage you to visit the [IEL website](#) for other publications and research studies which include *Ideas Into Action*, *Principals Want to Know*, *In Conversation*, *Leadership for Learning*, *Leader as Coach*, *Transition to the Role of Principal and Vice-principal* and *French-language Education in Ontario*.

Once again this year the IEL is offering the 10<sup>th</sup> Annual New Supervisory Officer Orientation session on October 4<sup>th</sup> and 5<sup>th</sup>, 2017 then on February 21<sup>st</sup> and 22<sup>nd</sup>, 2018 newly appointed principals and vice principals new administrators will have the opportunity to participate in the 3<sup>rd</sup> Annual New Administrator Seminar.

Thank you in advance for your efforts in distributing this communiqué to school and system leaders in your district and for drawing their attention to the many valuable leadership resources the IEL provides. The IEL looks forward to continuing to support the important work that you do.

Yours in Education,



Nadine Trépanier-Bisson  
Chair  
Institute for Education Leadership

c.c. Board Leadership Development Strategy Leads  
Education Quality and Accountability Office  
Principal Qualification Course Providers  
The Learning Partnership  
Ministry of Education  
Ontario Catholic Supervisory Officers' Association  
Ontario Principals' Council  
Ontario Public Supervisory Officials' Association  
Council of Senior Business Officials  
Council of Ontario Directors of Education  
Centre franco-ontarien de ressources pédagogiques  
Catholic Principals' Council of Ontario  
Association des gestionnaires de l'éducation franco-ontarienne  
Association des directions et directions adjointes des écoles franco-ontariennes